

Reconciling Tracking Error Volatility and Value-at-Risk in Active Portfolio Management: A New Frontier

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Abstract

This article introduces the Risk Balancing Frontier (RBF), a new portfolio boundary in the absolute risk-total return space: the RBF arises when two risk indicators, the Tracking Error Volatility (TEV) and the Value-at-Risk (VaR), are both constrained not to exceed pre-set maximum values. By focusing on the trade-off between the joint restrictions on the two risk indicators, this frontier is the set of all portfolios characterized by the minimum VaR attainable for each TEV level. First, the RBF is defined analytically and its mathematical properties are discussed: we show its connection with the Constrained Tracking Error Volatility Frontier (Jorion in Financ Anal J, 59(5):70– 82, 2003. https://doi.org/10.2469/faj.v59.n5.2565) and the Constrained Value-at-Risk Frontier (Alexander and Baptista in J Econ Dyn Control, 32(3):779–820, 2008. https:// doi.org/10.1016/j.jedc.2007.03.005) frontiers. Next, we explore computational issues implied with its construction, and we develop a fast and accurate algorithm to this aim. Finally, we perform an empirical example and consider its relevance in the context of applied finance: we show that the RBF provides a useful tool to investigate and solve potential agency problems.

Keywords Finance \cdot Benchmarking \cdot Portfolio frontiers \cdot Tracking error volatility \cdot Value-at-risk

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1 Introduction and literature review

In active portfolio management, several objectives have to be pursued jointly. Typically, a portfolio has to be evaluated simultaneously in terms of absolute and relative risk. Absolute risk is usually evaluated via measures such as portfolio variance or Value-at-Risk (VaR), while relative risk is often measured by the Tracking Error Volatility (TEV), that is the discrepancy to a given benchmark. In some cases, the two goals are at odds with each other.

This implies a complication, with respect to the traditional Markowitz's paradigm, since agents evaluate portfolio performance not only by considering return and absolute risk, but also by taking into account some reference measures associated to a benchmark portfolio (see, for example, Chow 1995). In other words, the use of multiple measures of risk should be considered in order to obtain a complete picture of the risk profile of the portfolio and a comprehensive assessment of the investment. In practical situations, an agent choosing the portfolio composition may want to maximize an objective function which involves both types of risk. Alternatively, it could be a consequence stemming from delegation: in contemporary financial markets, most investors delegate their investment decisions to professionals and establish agency relationships.

In this article, we introduce an analytical tool to analyze such cases. Although risk measures could be chosen from a wide variety of alternatives, in this paper we focus on the TEV and VaR, the risk indicators most commonly employed in delegated portfolio management to limit asset manager's activity. To be specific, our goal is to provide an analytical tool which captures the risk-return relationship of managed portfolios when these two risk indicators are both constrained. Formally, we make the very minimal assumption that the agent's objective function, given a portfolio ω , is increasing in its return and decreasing in its risk (both absolute and relative).

We classify portfolios on the basis of the following criterion: if, for a given return R, a portfolio ω can be modified so as to reduce one source of risk without increasing the other and to remain feasible at the same time, then it is clearly sub-optimal. Therefore, the question of interest is to identify the set S of portfolios that satisfy the following criterion: for a given return $R(\omega)$, if $\omega \in S$, no other portfolios exist in a neighborhood of ω such that both types of risk decrease.

Thus, from the perspective of economic theory, the set S could be considered as a set of Pareto-efficient portfolios. To be specific, we define a new portfolio frontier that contains all portfolios for which the VaR constraint is minimized for each TEV level. This boundary can be seen as a set of equilibria that necessarily includes the benchmark, where the TEV equals zero by definition, as a special case. Therefore, our main focus is to keep the two types of risk under control, while choosing efficient combinations in terms of portfolio risk and return. This is consistent with the theoretical framework developed by Jorion (2003) and the actual practice in the asset management industry. The analysis of the relationship between various risk measures and portfolio efficiency has traditionally been undertaken by considering geometric objects in the (σ_P, μ_P) space, where σ_P and μ_P are absolute risk (standard deviation of the returns) and the expected total return of portfolio *P*. The Mean-Variance frontier (MVF) introduced by Markowitz (1952) is the cornerstone for defining other portfolio frontiers in the (σ_P, μ_P) space. The MVF is also crucial because it divides the plane into two regions, and identifies the surface area at its left as the set of inadmissible portfolios. Another relevant boundary is the Mean-TEV frontier (MTF), introduced by Roll (1992). This corresponds to a horizontal translation of the MVF since it is derived by minimizing the TEV rather than the portfolio variance. An important feature is that the benchmark portfolio necessarily lies on it.

Considering the constraints of maximum TEV and VaR, two other portfolio frontiers play a key role. Jorion (2003) introduced the Constrained TEV Frontier (CTF), a portfolio frontier which takes an egg-like shape in the (σ_P, μ_P) space. The maximum TEV delimits a closed and bounded set of feasible portfolios that lie around the benchmark; the more stringent the TEV becomes, the more this boundary narrows around the benchmark itself. Alexander and Baptista (2008) define the Constrained VaR Frontier (CVF) as a positive-slope linear portfolio boundary in the (σ_P, μ_P) space, to the left of which all portfolios satisfy the VaR constraint. Since the vertical intercept of this function is equal to the negative of the VaR limit, the intercept gets higher as the constraint becomes tighter. These two frontiers are the starting point for our analysis, and we will use them to illustrate the compatibility issues for the TEV and the VaR constraints in Sect. 2. Building on previous work by Alexander and Baptista (2008); Palomba and Riccetti (2012) analyzed the space of feasible portfolios that satisfy both TEV and VaR constraints, and introduced the Fixed VaR-TEV Frontier (FVTF), thus obtaining various scenarios according to the predetermined values assigned to the two risk indicators.¹

The literature on the relationships between different portfolio frontiers has subsequently developed in several directions. For example, Alexander and Baptista (2010) proposed a strategy for active portfolio management via a new portfolio frontier that contains all portfolios which minimize the TEV for any given ex ante portfolio alpha, where alpha is the intercept of the linear regression of the portfolio return on the benchmark return. This approach provides a new viewpoint about active management strategies and identifies portfolios that simultaneously satisfy more than one criterion. In this context, Stucchi (2015) studies the relationships between the contributions of Roll (1992), Jorion (2003), Alexander and Baptista (2008, 2010) and Palomba and Riccetti (2012), and proposes a unified approach in order to summarize their results into a single optimal allocation strategy that works under different additional risk constraints.

Other authors consider portfolio performance under simultaneous TEV and weight constraints compliance, starting from the contribution of Bajeux-Besnainou et al. (2011) up to the work of Daly and Van Vuuren (2020) in which new constrained portfolio frontiers are defined. Recently, Du Sart and Van Vuuren (2021) focus on two portfolios lying on the Jorion's CTF and analyze their composition and performance in

¹ Figure 8 in the appendix contains graphical representation of all these objects.

comparison with the maximum Sharpe Ratio portfolio. Using data from South Africa, they illustrate how these portfolios perform during bull and bear markets.

Moreover, a large number of contributions put forward enhancements of Jorion's original proposal by considering constraints on different quantities (see, for instance, Ammann and Zimmermann (2001), El-Hassan and Kofman (2003), Maxwell et al. (2018); Maxwell and Van Vuuren (2019)). Bertrand (2010) proposes an alternative to Jorion's approach by introducing the Constant Risk Aversion frontier. This boundary is based on the risk aversion parameter, defined as the marginal rate of substitution between the portfolio variance and expected return. Another recent contribution is provided by Stowe (2019), who reformulates the models by Best and Grauer (1990) and Jorion (2003) by considering the maximization of a quadratic utility function under several combinations of linear and quadratic constraints that correspond to different restrictions on the portfolio expected return or on the TEV.

Finally, Palomba and Riccetti (2019) focus on the portfolio efficiency issue when restriction to TEV, VaR and possibly to the overall variance are jointly set. The main result is the formal definition of some portfolio frontiers that satisfy all the restrictions on risk indicators and contain only non-dominated portfolios in terms of variance and return.

The remainder of this article proceeds as follows: in Sect. 2 we introduce our new portfolio boundary, and we discuss its properties and financial implications. In this context, we also present the numerical method for representing it as a curve in the standard deviation-return space. Section 3 provides a short empirical example, and Sect. 4 concludes.

2 The Risk Balancing Frontier (RBF)

In our analysis, we use the same setup as in Alexander and Baptista (2008) and Palomba and Riccetti (2012). We assume that the parties can choose among *n* risky assets, with μ being the *n*-dimensional column vector of expected returns, and Σ their covariance matrix, which we assume non-singular. We define the parameters $a = \iota' \Sigma^{-1} \iota$, $b = \iota' \Sigma^{-1} \mu$ and $c = \mu' \Sigma^{-1} \mu$, where ι is an *n*-dimensional column vector of ones. A related quantity that will be often used in the following is the scalar $d = c - b^2/a$: note that \sqrt{d} is the asymptotic slope of Markowitz' MVF.

We also define ω_C as the "Global Minimum Variance" portfolio and *C* as the corresponding point on the (σ_P, μ_P) plane; ω_C has expected return $\mu_C = b/a$ and $\sigma_C^2 = 1/a$, while μ_B and σ_B^2 are the benchmark return and variance.

We make the customary assumptions of unlimited short sales, quadratic utility function and/or normally distributed returns; these assumptions rule out skewed and leptokurtic return distributions, so we adopt the portfolio standard deviation as our absolute risk measure.

In active portfolio management, the manager has a reference benchmark *B*. For any portfolio $P \in (\sigma_P, \mu_P)$, define $T(P) = (\omega_P - \omega_B)' \Sigma(\omega_P - \omega_B)$ as the TEV of *P* with respect to the chosen benchmark *B* and $V(P, \theta) = z_{\theta}\sigma_P - \mu_P$ its VaR for a given risk level θ , where z_{θ} is the standard normal quantile. Now consider the portfolio that minimizes the VaR subject to a given $TEV = T_0$ given by

$$P(T_0, \theta) = \operatorname{argmin}_{T(P)=T_0} V(P, \theta);$$
(1)

we define the Risk Balancing Frontier (RBF from here on) as the subset of (σ_P, μ_P) space containing all portfolios $\hat{P}(T_0, \theta)$ for $T_0 \in [0, T^{\max}]$. Note that the minimization of $V(P, \theta)$ is defined under the constraint $T(P) = T_0$; in fact, it may be more realistic to consider the weak-inequality constraint $T(P) \leq T_0$. This issue will be analyzed in Sect. 2.4.

2.1 Derivation of the RBF

In order to find an explicit solution to Eq. (1), we re-state the optimization problem as

$$\max -\operatorname{VaR} = z_{\theta} \sigma_{P}(\omega) - \mu_{P}(\omega) \qquad \qquad \min \operatorname{VaR} = z_{\theta} \sqrt{\omega' \Sigma \omega} - \omega' \mu$$

sub $\sqrt{\operatorname{TEV}} = \sqrt{T_{0}} \qquad \Rightarrow \qquad \operatorname{sub} \sqrt{(\omega - \omega_{B})' \Sigma(\omega - \omega_{B})} = \sqrt{T_{0}}$
fully invested portfolio $\omega' \iota = 1,$
(2)

where ω_B is the benchmark portfolio. Equation (2) leads to the following Lagrangian:

$$\mathcal{L}(\boldsymbol{\omega}, T_0) = z_{\theta} \sqrt{\boldsymbol{\omega}' \boldsymbol{\Sigma} \boldsymbol{\omega}} - \boldsymbol{\omega}' \boldsymbol{\mu} - \lambda_1 [\sqrt{(\boldsymbol{\omega} - \boldsymbol{\omega}_{\boldsymbol{B}})' \boldsymbol{\Sigma} (\boldsymbol{\omega} - \boldsymbol{\omega}_{\boldsymbol{B}})} - \sqrt{T_0}] - \lambda_2 [\boldsymbol{\omega}' \boldsymbol{\iota} - 1],$$
(3)

where the scalars λ_1 and λ_2 are the shadow prices. For the first order conditions we get

$$\nabla(\boldsymbol{\omega}, T_0) = r(\boldsymbol{\omega}, \theta) \boldsymbol{\Sigma} \boldsymbol{\omega} - \boldsymbol{\mu} - \lambda_1 \frac{1}{\sqrt{T_0}} \boldsymbol{\Sigma}(\boldsymbol{\omega} - \boldsymbol{\omega}_B) - \lambda_2 \boldsymbol{\iota} = \boldsymbol{0}$$
(4)

where $r(\boldsymbol{\omega}, \theta) = \frac{z_{\theta}}{\sigma_P(\boldsymbol{\omega})}$ is a strictly positive scalar function; Eq. (4) may be transformed by premultiplying $\nabla(\boldsymbol{\omega}, T_0)$ by the inverse of $\boldsymbol{\Sigma}$,

$$\nabla^*(\boldsymbol{\omega}, T_0) = r(\boldsymbol{\omega}, \theta)\boldsymbol{\omega} - \boldsymbol{\Sigma}^{-1}\boldsymbol{\mu} - \lambda_1 \frac{1}{\sqrt{T_0}}(\boldsymbol{\omega} - \boldsymbol{\omega}_{\boldsymbol{B}}) - \lambda_2 \boldsymbol{\Sigma}^{-1}\boldsymbol{\iota} = \boldsymbol{0}; \qquad (5)$$

therefore, the solutions for the shadow prices are

$$\lambda_1^* = \frac{\sqrt{T_0}}{\mu_P - \mu_B} \left[r(\boldsymbol{\omega}, \theta)(\mu_P - \mu_C) - d \right]$$
(6)

$$\lambda_2^* = \frac{r(\boldsymbol{\omega}, \boldsymbol{\theta}) - b}{a}.$$
(7)

By combining Eqs. (5), (6) and (7), for a given level of T_0 we get

$$\begin{split} \boldsymbol{\omega}^* &= \frac{\mu_P - \mu_B}{\mathsf{D}(\boldsymbol{\omega}, \theta)} \left\{ \boldsymbol{\Sigma}^{-1} \boldsymbol{\mu} + \left[\frac{r(\boldsymbol{\omega}, \theta)}{a} - \mu_C \right] \boldsymbol{\Sigma}^{-1} \boldsymbol{\iota} - \frac{1}{\mu_P - \mu_B} [r(\boldsymbol{\omega}, \theta)(\mu_P - \mu_C) - d] \boldsymbol{\omega}_B \right\} \\ &= -\frac{1}{\mathsf{D}(\boldsymbol{\omega}, \theta)} [r(\boldsymbol{\omega}, \theta)(\mu_P - \mu_C) - d] \boldsymbol{\omega}_B + b \frac{\mu_P - \mu_B}{\mathsf{D}(\boldsymbol{\omega}, \theta)} \boldsymbol{\omega}_Q + a \frac{\mu_P - \mu_B}{\mathsf{D}(\boldsymbol{\omega}, \theta)} \left[\frac{r(\boldsymbol{\omega}, \theta)}{a} - \mu_C \right] \boldsymbol{\omega}_C, \end{split}$$

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where $\boldsymbol{\omega}^*$ is the optimal portfolio² for a given value of the tracking error volatility T_0 , $D(\boldsymbol{\omega}, \theta) \equiv d - \Delta_1 r(\boldsymbol{\omega}, \theta)$, while $\boldsymbol{\omega}_{\boldsymbol{Q}} = b^{-1} \boldsymbol{\Sigma}^{-1} \boldsymbol{\mu}$ and $\boldsymbol{\omega}_{\boldsymbol{C}} = a^{-1} \boldsymbol{\Sigma}^{-1} \boldsymbol{\iota}$ are the 'Maximum Sharpe-Ratio' and the 'Global Minimum Variance' portfolios lying on the MVF.

Therefore, an implicit definition of the optimal portfolio ω^* can be given as

$$\boldsymbol{\omega}^* = x_1(\boldsymbol{\omega}^*) \, \boldsymbol{\omega}_{\boldsymbol{B}} + x_2(\boldsymbol{\omega}^*) \, \boldsymbol{\omega}_{\boldsymbol{Q}} + x_3(\boldsymbol{\omega}^*) \, \boldsymbol{\omega}_{\boldsymbol{C}},\tag{8}$$

where

$$\begin{cases} x_1(\boldsymbol{\omega}^*) = 1 - \frac{r(\boldsymbol{\omega}^*, \theta)}{D(\boldsymbol{\omega}^*, \theta)} (\boldsymbol{\omega}^* - \boldsymbol{\omega}_B)' \boldsymbol{\mu} \\ x_2(\boldsymbol{\omega}^*) = \frac{b}{D(\boldsymbol{\omega}^*, \theta)} (\boldsymbol{\omega}^* - \boldsymbol{\omega}_B)' \boldsymbol{\mu} \\ x_3(\boldsymbol{\omega}^*) = \left[\frac{r(\boldsymbol{\omega}^*, \theta) - b}{D(\boldsymbol{\omega}^*, \theta)} \right] (\boldsymbol{\omega}^* - \boldsymbol{\omega}_B)' \boldsymbol{\mu}, \end{cases}$$
(9)

and our Risk Balancing Frontier can be thought of as the set of the points on the (σ_P, μ_P) space corresponding to the portfolios ω^* for any given level of T_0 . As Eq. (8) shows, these portfolios can be represented as a linear combination of three well-known portfolios, namely the benchmark portfolio, the 'Maximum Sharpe-Ratio' portfolio, and the 'Global Minimum Variance' portfolio, with the three scalar weights summing to unity; these weights are functions of ω^* and may be outside the [0, 1] interval. Since the benchmark belongs to the RBF by definition when $T_0 = 0$, we get $x_1(\omega^*) = 1$, $x_2(\omega^*) = 0$ and $x_3(\omega^*) = 0$; conversely, we do not get the triples $\mathbf{x}(\omega^*) = [0 \ 1 \ 0]'$ and $\mathbf{x}(\omega^*) = [0 \ 0 \ 1]'$ for portfolios ω_Q and ω_C because they do not lie on the RBF.

The triples with $x_1(\omega^*) = 0$, $x_2(\omega^*) \neq 0$ and $x_3(\omega^*) \neq 0$ deserve special attention because Eq. (8) reduces to the well-known Mutual Fund Separation Theorem (Merton, 1972) in which any portfolio belonging to the Mean-Variance boundary can be written as a proper linear combination of ω_C and ω_Q . Under this condition the RBF and the efficient branch of the MVF must contain a common portfolio.

Figure 1 shows that the RBF defines to a specific *locus*, corresponding to a continuous set of points in the (σ_P, μ_P) space; this property derives from the RBF being an envelope of several optima under a continuously-varying constraint. Along this path, two notable points can be identified:

the portfolio Z, defined as the portfolio in which the variance is minimized;

the portfolio M, defined as the portfolio for which the efficiency $loss^3$ is zero. *M* corresponds to the contact point with the MVF, and minimizes the VaR among all admissible portfolios.

The definition of the RBF implies that its position in the (σ_P, μ_P) space depends on the benchmark coordinates, as well as the location of the zero efficiency loss portfolio M.

² In order to avoid excessively burdensome notation, we use the notation ω^* instead of $\omega^*(T_0)$.

³ We use the customary definition of efficiency loss as the horizontal distance in the (σ_P, μ_P) space between a portfolio and the Markowitz frontier MVF.



Fig. 1 The Risk Balancing Frontier (RBF). Legend: MVF, Mean-Variance Frontier; B, Benchmark portfolio

2.2 Relationship of the RBF with Previous Literature

The points contained in the RBF bear an interesting relationship with where Jorion's CTF and Alexander and Baptista's CVF (see Sect. 1). The analytical definition of the CTF and CVF boundaries in the (σ_P , μ_P) space are provided by Eqs. (10) and (11), respectively:

$$d(\sigma_P^2 - \sigma_B^2 - T_0)^2 + 4\Delta_2(\mu_P - \mu_B)^2 + - 4\Delta_1(\sigma_P^2 - \sigma_B^2 - T_0)(\mu_P - \mu_B) - 4d\delta_B T_0 = 0 \quad (10)$$
$$\mu_P = z_\theta \sigma_P - V_0, \quad (11)$$

where $\Delta_1 = \mu_B - \mu_C$, $\Delta_2 = \sigma_B^2 - \sigma_C^2$, $\delta_B = \Delta_2 - \Delta_1/d$; z_θ is the standard normal quantile (with $0.5 \le \theta < 1$) and T_0 and V_0 are the constraints set on TEV and VaR. Equation (10) was introduced by Jorion (2003), and identifies a set of points in (σ_P, μ_P) space that takes a (somewhat distorted) oval shape. Equation (11), instead, was put forward in Alexander and Baptista (2008) and produces an upward-sloped straight line.

The case of incompatible restrictions on V_0 and T_0 arises when the oval boundary lies completely to the right of the linear one, and there are no intersections. Otherwise, the intersection of the CTF and the CVF contains all portfolios that jointly satisfy the inequalities TEV $\leq T_0$ and VaR $\leq V_0$. If the CTF and the CVF are tangent, a unique portfolio is available, and strict equality holds for both restriction TEV $= T_0$ and VaR $= V_0$. In this case, we define this unique portfolio $K \equiv (\sigma_K, \mu_K)$ as the tangency portfolio, while we use the symbol *B* to indicate the benchmark the TEV is computed against. In this light, the RBF can be thought of as the set of portfolios that correspond to all possible risk-return space coordinates of the tangency portfolio *K* for increasing levels of T_0 .

Consider for example the depicted scenario in Fig. 2(a), which occurs when the restrictions are mainly aimed at reducing relative risk, so that the constraint on the VaR of the portfolio K is not particularly severe. Conversely, in the scenario in Fig. 2(b) the maximum TEV is larger, so the VaR limit on K is more binding. The eccentricity of



Fig. 2 Tangency portfolio *K* (TEV = T_0 and VaR = V_0). Legend: MVF, Mean-Variance Frontier; MTF, Mean-TEV Frontier; CVF, Constrained VaR frontier; *B*, Benchmark portfolio; *K*, Tangency portfolio; V_0 , Target VaR

the CTF and the intercept of the CVF can be taken as graphical hints on how stringent the constraints on the TEV and on the VaR are. Since the portion of the plane delimited by the CTF increases with T_0 , it is apparent from Fig. 2 that the position of portfolio *K* depends on both T_0 and V_0 , with a trade-off between the two.

Therefore, the RBF is entirely contained within the Mean-Variance frontier, where the equality $\text{CTF}(\sigma_P^2, \mu_P; T_0) = \text{CVF}(\sigma_P^2, \mu_P; V_0)$ holds and the VaR for each portfolio is the minimum attainable for a given $\text{TEV} = T_0$. Note that its shape is independent of the slope of the CVF, z_{θ} , and that of the horizontal axis of the CTF, Δ_1 .

As for the slope of the CVF line, we distinguish two cases: the high-confidence case, for which the VaR line has a steeper slope than the asymptotic slope of the MVF $(z_{\theta} > \sqrt{d})$, and the low-confidence case, when the inequality is reversed. The rest of the paper will focus on the high confidence case, that we consider the most realistic one, in the light of the fact that risk management offices customarily set θ very close to 1.

2.3 Numerical Calculation of the RBF

Note that an explicit solution to Eq. (8) cannot be found analytically, and numerical techniques are called for. A convenient method to determine the *locus* is to apply the BFGS numerical optimization algorithm for a grid of values for T_0 (see Broyden 1970; Fletcher 1970; Goldfarb 1970; Shanno 1970).

A description of the algorithm is best given by referring to the geometric objects depicted in Fig. 3. Define two points in the σ_P , μ_P space as

$$J_0 \equiv (\sigma_B^2 + T_0 - 2\sqrt{T_0 \Delta_2}, \mu_B - \Delta_1 \sqrt{T_0 / \Delta_2})$$
(12)

$$J_1 \equiv (\sigma_B^2 + T_0 + 2\Delta_1 \sqrt{T_0/d}, \mu_B + \sqrt{dT_0}).$$
(13)

The point J_0 yields the the CTF-constrained minimum variance allocation, whereas J_1 gives the one with the highest expected return, that also corresponds to the position where the hyperbolic MTF crosses the oval CTF (see Jorion 2003; Palomba and Riccetti 2019).



Fig. 3 The Risk Balancing Frontier (RBF) and the points J_0 and J_1

For any given level of the restriction T_0 , the return of the tangency portfolio K will lie in the interval $[\mu_0(T_0), \mu_1(T_0)]$, where the extrema are the TEV-dependent expected returns of the endpoints J_0 and J_1 . Consequently, for any given expected return $\mu_0(T_0) \le \mu \le \mu_1(T_0)$, the function

$$S(T_0,\mu) = \sigma_B^2 + T_0 + \frac{2}{d} \left\{ \Delta_1(\mu - \mu_B) - \sqrt{d\delta_B[dT_0 - (\mu - \mu_B)^2]} \right\}$$
(14)

returns the risk for the portfolio on the arc $\widehat{J_0J_1}$ which minimizes the VaR for a given T_0 .

The RBF is found by calculating Eq. (14) on a numerical grid $T_0 = 0, h, 2h, 3h, ..., T^{\text{max}}$, where *h* is an arbitrary and numerically small increment. Our algorithm can therefore be described as:

- 1. starting from $T_0 = 0$, calculate the extremal returns $\mu_0(T_0)$ and $\mu_1(T_0)$,
- 2. set $\bar{\mu}$ as the midpoint between $\mu_0(T_0)$ and $\mu_1(T_0)$,
- 3. minimize numerically the VaR $V(\mu) = z_{\theta} \sqrt{S(T_0, \mu)} \mu$ via the BFGS algorithm using $\bar{\mu}$ as a starting point and call μ^* the solution;
- 4. determine the coordinates of the resulting portfolio ω^* using Eq. (14),
- 5. increment T_0 by h and repeat until $T_0 = T^{\max}$.

For each point on the RBF, the corresponding portfolio ω^* can be found using the method outlined in Appendix B.

2.4 Geometric Properties of the RBF in the Standard Case

The RBF, as defined in the previous section, is a continuum of portfolios, indexed by the TEV T_0 ; when $T_0 = 0$, ω^* is the benchmark portfolio, and different choices for T_0 lead to different optima ω^* . This set can be split into the following 3 non-overlapping subsets for increasing values of T_0 :

$$RBF = RBF_1 \cup RBF_2 \cup RBF_3.$$

These subsets are identified by the fact that

- 1. there exists a TEV level T_Z such that the variance of the portfolio $\omega_Z = \omega(T_Z)$ is a minimum within the RBF (see Appendix A for a proof);
- 2. there exists a TEV level T_M such that portfolio $\omega_M = \omega(T_M)$ minimizes the VaR. Since we assume that the manager's confidence level z_θ is high, such portfolio is Markowitz-efficient. From a geometric point of view, the minimum VaR portfolio M is the tangency portfolio between the linear CVF and the Markowitz' MVF. The analytical proof is provided in section 2.4.2.

It is useful to distinguish the two situations $T_Z \leq T_M$, which we refer to as the "standard" case, and the "aggressive benchmark" case $T_Z > T_M$, that occurs when a benchmark with high risk and return is chosen. In the former case we have

$$RBF_{1} = \{\boldsymbol{\omega}^{*}: 0 \leq \text{TEV} \leq T_{Z}\},\$$

$$RBF_{2} = \{\boldsymbol{\omega}^{*}: T_{Z} < \text{TEV} \leq T_{M}\},\$$

$$RBF_{3} = \{\boldsymbol{\omega}^{*}: \text{TEV} > T_{M}\}$$
(15)

while, in the aggressive case, these subsets are defined as

$$RBF_{1} = \{\boldsymbol{\omega}^{*}: 0 \leq \text{TEV} \leq T_{M}\},\$$

$$RBF_{2} = \{\boldsymbol{\omega}^{*}: T_{M} < \text{TEV} \leq T_{Z}\},\$$

$$RBF_{3} = \varnothing.$$
(16)

These subsets possess different properties from the financial point of view. We will focus on the standard case first and leave the analysis of the aggressive case for subsection 2.5.

As claimed in Sect. 2.1, the RBF is an envelope that contains all the tangency portfolios between the CTF and CVF curves. Analytically, each point of this frontier yields the solution of a system containing both Eqs. (10) and (11). Palomba and Riccetti (2012) show that the solution is a fourth degree equation in the mean-variance space and proved that the solution depends on the benchmark coordinates together with the values of T_0 , V_0 and the confidence level θ .

From Fig. 3 several important characteristics of the RBF become apparent: the boundary on the (σ_P, μ_P) space takes a horseshoe-like shape, with one endpoint necessarily at *B*, where $T_0 = 0$. The subsets RBF₁ and RBF₂ correspond to the arcs \widehat{BZ} , \widehat{ZM} , and the points to the right of *M* form the subset RBF₃. The situation in which the benchmark portfolio lies on the efficient branch⁴ of the MVF is notable, since in this case the arc \widehat{BM} on the RBF lies on the MVF.

2.4.1 The arc BZ

Since portfolio *B* identifies the passive strategy $T_0 = 0$, as the TEV increases the arc $\widehat{J_0J_1}$ moves away from *B*; therefore, as a rule, the arc \widehat{BZ} can be thought of a

⁴ The situation of a benchmark located in the inefficient branch would have no practical relevance.

line starting from *B* and going in the North-West direction, with decreasing efficiency loss. In practice, for each portfolio $P \in \text{RBF}_1$, asset managers obtain $\sigma_P \leq \sigma_B$ and $V_P \leq V_B$.

Let $Z \equiv (\sigma_Z, \mu_Z)$ be the minimum variance portfolio lying on the RBF: the existence of such portfolio is proven in Appendix A and implies that asset managers can jointly satisfy the pair of constraints $\text{TEV} = T_0$ and $\text{VaR} = V_0$ so as to select a position in which they can also minimize overall portfolio risk. Thus, the arc \widehat{BZ} is the subset of the RBF where an increase in the TEV limit implies a tighter VaR restriction, leading to more efficient portfolios. In other words, along the \widehat{BZ} arc the TEV and VaR move in opposite directions, and a trade-off exists between relative risk (the TEV) and both measures of absolute portfolio risk (the VaR and σ_P).

2.4.2 The arc ZM

In order to analyze the properties of the intermediate subset RBF₂, we begin by considering the portfolio

$$\hat{\boldsymbol{\omega}} = \operatorname{argmin}_{\boldsymbol{\omega} \in \operatorname{RBF}} VaR(\boldsymbol{\omega});$$

that minimizes the VaR along the RBF for a given $\text{TEV} = T_0$. Since the first shadow price in Eq. (6) yields the variation of the objective function with respect to T_0

$$\frac{\partial VaR(\boldsymbol{\omega})}{\partial T_0} = \sqrt{T_0} \frac{r(\boldsymbol{\omega}, \theta)(\mu_P - \mu_C) - d}{\mu_P - \mu_B},$$

then $\hat{\omega}$ must satisfy

$$\frac{\partial VaR(\boldsymbol{\omega})}{\partial T_0} = 0 \qquad \Rightarrow \qquad \hat{\mu} = \hat{\boldsymbol{\omega}}' \boldsymbol{\mu} = \boldsymbol{\mu}_C + \frac{d}{z_\theta} \sigma(\hat{\boldsymbol{\omega}}). \tag{17}$$

Now consider *M*, defined earlier as the portfolio that minimizes the VaR among admissible portfolios: Palomba and Riccetti (2012) prove that its coordinates on the (σ_P, μ_P) space are

$$M \equiv \left(\frac{z_{\theta}^2}{z_{\theta}^2 - d}\sigma_C^2, \, \mu_C + d\frac{\sigma_C}{\sqrt{z_{\theta}^2 - d}}\right). \tag{18}$$

Geometrically, $M \equiv (\sigma_M, \mu_M)$ is the contact portfolio between the MVF and the linear boundary CVF, and the associated VaR equals $V_M = z_\theta \sigma_M - \mu_M = -\mu_C + \sqrt{\sigma_C^2 (z_\theta^2 - d)}$. This is the most binding assignable VaR because lower values lead to infeasible portfolios.

Since

$$\mu_M = \mu_C + \frac{d}{z_\theta} \sigma(\hat{\boldsymbol{\omega}}) = \mu_C + \frac{d\sigma_C}{\sqrt{z^2 - d}} = \hat{\mu}, \tag{19}$$

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portfolio *M* satisfies condition (17). From this result it is easy to see why the RBF takes the shape shown in Fig. 1: starting from the benchmark *B*, we have $(\omega_P - \omega_B)' \mu \ge 0$, and therefore the VaR decreases first until it reaches its minimum at portfolio *M*, and then it rises again for $\mu_P > \mu_M$.

Most of the properties of the points along \widehat{ZM} are the same as those of \widehat{BZ} ; notably, moving from Z to M, and thus allowing for larger TEV, still leads to portfolios that have lower VaR and feature decreasing efficiency loss. However, contrary to the \widehat{BZ} case, this comes at the price of a larger variance.

2.4.3 The Upper Branch

At a first glance, this subset of the RBF would have more limited relevance than the previous two. Indeed, from the point M onward, there are progressively less stringent VaR constraints and the tolerable risk relative to the benchmark B increases, which leads to riskier portfolios in terms of overall variance and Value-at-Risk. Hence, the point Mcan be thought as a watershed between the two opposite TEV-VaR relationships. However, portfolios belonging to this branch could be considered also by investors with a certain level of risk aversion as long as the expected excess returns meet investors' requirements. Given these premises, we may call this subset the "daredevil" segment of the RBF.

2.4.4 Relationships Along the RBF

Figure 4 summarizes the relationships along the RBF between all the relevant portfolio quantities; note the special importance of the three reference portfolios B, Z and M. Moving from the benchmark B, the portfolio variance and the VaR follow a convex and non-monotonic relationship, while the expected return of the portfolios always increases. The lower-right plot displays the relationship between the two absolute risk measures. Starting from the benchmark, the overall initial risk reduction is accompanied by a progressively more stringent VaR. From portfolio Z onward, the overall portfolio variance increases, while the efficiency loss reduces until the portfolio M is reached. From the point M onward the efficiency loss increases and is accompanied by progressively larger values of T_0 and V_0 .

The discussion above entails an important implication: setting a maximum value of the TEV lower than the one of the Z portfolio is a questionable choice for the risk manager, since along the \overline{BZ} arc either the expected return and all the absolute risk indicators can be improved by raising the TEV. Moving along the upper branch, any choice beyond M would only lead to extremely risky positions, so it would be a rather extreme one in practice.

2.5 The Aggressive Benchmark

The "aggressive benchmark" case is a special situation that arises when the benchmark return and variance are greater than the one of the minimum VaR portfolio M, so the benchmark B is itself a high risk-high return portfolio. A more specific definition



Fig. 4 Mutual relationships between return, variance, TEV and VaR along the RBF



Fig. 5 Aggressive benchmark

is provided by Palomba and Riccetti (2012). In this context, B is the portfolio with the highest available expected return on the RBF, but this feature entails considerable risk. As a consequence, loosening the TEV constraint makes it optimal to reduce the associated risk, rather than increase the portfolio return, and Eq. (16) holds instead of (15). Figure 5 shows the shape of the RBF in this case.

The boundary starts from the benchmark and proceeds South-West, reaches the tangency portfolio M and stops at the point of minimum risk Z.

Technically, the RBF can be extended beyond portfolio Z for values of the TEV higher than T_Z , but from a financial point of view this would lead to inefficient portfolios, i.e. dominated under any possible metric (variance, return, VaR or portfolio efficiency loss).⁵ Therefore, we truncate the boundary at Z and set the condition

⁵ In principle, this may not be strictly true, as it is conceivable that one could reach portfolios with a higher return than μ_B for very large values of the TEV. However, we consider this scenario as extremely unrealistic.

RBF₃ = \emptyset in Eq. (16). Using Eq. (17), the condition $(\omega_P - \omega_B)'\mu < 0$ always holds so the VaR increases all along the arc \widehat{ZM} .

3 Empirical Example and the RBF's Economic Implications

An interesting question arises by considering the sensitivity of the RBF to systemic risk. A tool for analysing the impact of systemic risk is the CoVaR measure, put forward in Adrian and Brunnermeier (2016). From the analytical viewpoint, systemic risk affects the RBF by modifying the distribution of the returns by modifying the expected returns μ and/or their covariance matrix Σ . The main rationale behind CoVaR is that systemic risk may modify such parameters, so it makes sense to study the changes in the quantiles of a portfolio (the VaR) conditional to such events. However, our RBF is defined via parameters that describe an unconditional distribution. Modifying our setup to make the RBF a conditional boundary would entail assumptions about the analytical link between measures of systemic risk and the distributional parameters we considered given at each point in time. As a result, a COVaR-like boundary would make it necessary to redefine all variables in a conditional context, which is a topic for further research. However, the sensitivity of the RBF to global shocks is taken into consideration in our empirical example by choosing to analyse the RBF behaviour during the COVID-19 pandemic.

In order to show how our RBF boundary works in practice, we carry out a short numerical example, using the S&P100 market index as a benchmark and all its constituents, listed in Table 2 in Appendix C, as the universe of available risky securities. The daily returns for both index and stocks were calculated using one year of data covering two distinct periods: a pre-COVID period ranging from 2019-01-01 to 2019-12-31, and the period that goes from 2020-04-01 to 2021-03-31, which we define as the "post-COVID period". The use of both periods is necessary to make a comparison because, as illustrated by Fig. 6, returns and volatility are generally higher during the "post-COVID" period.

Table 1 reports several statistics for some portfolios of interest, namely the benchmark (B), the minimum variance portfolio (Z) and the minimum VaR portfolio (M) on the RBF, and the Global Minimum Variance (C) and the Maximum Sharpe Ratio (Q) on the MVF. Figure 7 illustrates the MVF and the RBF boundaries for both periods. The plots on the left offer a global view; those on the right zoom in around the RBF minimum variance portfolio Z.

As can be noticed, all portfolios changed considerably from one analyzed period to another in terms of risks and return. The increased returns offered in the second period are accompanied by significant increases in the level of risks, excepting portfolios Q (decreased values for both return and risk), Z and M(less returns at a higher risk).

The efficiency loss also increased substantially. During the pandemic phase, the horizontal distance between *B* and the MVF is much greater, so the TEV cannot be kept under control without serious efficiency losses.

It is interested to note how the weights for the Z portfolio changed in post-COVID with respect to pre-COVID. The adjustments are perfectly coherent with the risk-return evolution of the three component portfolios B, C and Q. If in the pre-COVID period



Fig. 6 Constituents of S&P100 index in the two subsamples



Fig. 7 The Markowitz and Risk Balancing frontiers: before and after

Table 1 Portfolio resul	ts									
					Pre-COVID period					Post-COVID period
- MVF/MTF asymptoti	c slope (\sqrt{d}	(1.0460					0.6547
- confidence level at $$	\overline{d}				0.8523					0.7437
- $\Delta_1 = \mu_B - \mu_C$					0.0665					0.0627
- $\Delta_2 = \sigma_B^2 - \sigma_C^2$					0.4787					1.3770
Portfolios	В	6	С	Z	Μ	В	б	С	Z	W
Return	0.0696	43.3041	0.0031	0.2696	0.3046	0.1598	1.5964	0.0970	0.2594	0.2625
Risk (st. dev)	0.7752	41.3870	0.3496	0.4398	0.4530	1.3102	2.3632	0.5827	0.6341	0.6351
Sharpe ratio	0.0898	1.0463	0.0088	0.6129	0.6724	0.1219	0.6755	0.1666	0.4090	0.4134
Tracking Error	0.0000	43.2345	-0.0665	0.2000	0.2350	0.0000	1.4367	-0.0627	0.0996	0.1028
TEV	0.0000	1707.9782	0.4787	0.4074	0.5251	0.0000	6.1836	1.3771	1.3146	1.3925
Information Ratio*	I	-0.1390	0.0253	0.4908	0.4475	I	-0.0455	0.2323	0.0758	0.0738
Efficiency loss	0.4747	0.0000	0.0000	0.0064	0.0000	1.3679	0.0000	0.0000	0.0011	0.0000
VaR	1.2054	0.5719	24.7715	0.4539	0.4406	1.9953	0.8614	2.2908	0.7836	0.7822
$x_1(\omega)$	1.0000	Ι	I	0.1161	0.0000	1.0000	I	I	0.0283	0.0000
$x_2(\boldsymbol{\omega})$	0.0000	Ι	I	0.0060	0.0070	0.0000	I	I	0.1071	0.1104
$x_3(\boldsymbol{\omega})$	0.0000	I	I	0.8779	0.9930	0.0000	I	I	0.8646	0.8896
Notes: $\theta = 0.95$ (High Risk Balancing Frontie $x_1(\omega), x_2(\omega)$ and $x_3(\omega)$ * Information Ratio =	confidence l ar (RBF): ma) are the wei Tracking Er	evel in both peric ximum TEV $T^{\rm me}$ ghts of portfolios for/TEV (see e.g.	ds), CVF slope x = 8.0, TEV i B, Q and C (s Lee 2000)	$z_{\theta} = 1.645;$ increments: <i>h</i> ee Eq. (8)).	$= 10^{-4};$					

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the benchmark portfolio was the second component in terms of weight, the situation is completely reversed in the second period due to the B's significant increases in standard deviation and efficiency loss, with less significant increment in terms of return. Its position is taken by the portfolio Q, with zero efficiency loss.

Thus, the efficiency loss for the Z portfolio decreases in the COVID period, despite the drop in the portfolio return and the risk increase. It should also be noted that portfolio Z displays a much higher TEV in the COVID period and that this may have led managers to reduce the VaR.

The shift of the RBF towards riskier positions is mirrored by the adjustment of the $x_i(\omega)$ weights for the Z and M portfolios, and especially by the increase in $x_2(\omega)$ (see Eq. (8)). Therefore, there is a shift in favor of portfolio Q, whose TEV is much higher in the pre-COVID period. On the other hand, the shift of the MVF and RBF due to the instability caused by the pandemic has increased the distance between the upper branches of the two curves: the efficiency loss for an aggressive portfolio, which is minimal in the pre-COVID period, becomes quite substantial afterwards.

Regardless of context (economic turmoil or not) the properties of the new frontier RBF come to the support of investors, asset managers and the relationship between them.

Portfolios' management is often delegated by investors to asset managers (agents) and the financial literature emphasizes that a suitable tool to measure agents' performance and compensation is the benchmarking. Both delegated investments and benchmarked compensation could generate agency problems if there are misalignments between investor's and agent's objectives. In practice, when agent's compensation depends on benchmark outperforming, the probability of unexpected divergent behavior of asset managers arises if the risk level chosen by her is not compatible with the investor's wishes (see for example, Starks 1987). In other words, as long as agent's risk objectives refer exclusively to relative risk, her behavior could not meet the total risk level mentioned in the IPS.

The RBF is obtained by setting both relative and total risk constraints, therefore the level of portfolio's tracking error volatility can be limited and aligned with investor's risk tolerance. These constraints narrow the set of optimal portfolios to those that meet the investor's risk requirements while still maximizing returns. The RBF, in fact, contains portfolios for which the absolute risk is minimized for each level of relative risk.

Specifically, our new frontier contains portfolios with higher returns allowing to control two types of risk. This helps improve client's satisfaction, and minimize benchmarked compensation issues.

4 Summary, Conclusions and Future Extensions

In this paper, we develop a novel tool to consider situations when asset managers must jointly satisfy the restrictions imposed by investors on two risk measures: the tracking error volatility (TEV) and the Value-at-Risk (VaR). This framework creates a trade-off possibility between the two constraints: when the TEV and the VaR restrictions hold at the same time, the more stringent is one, the less binding is the other. The tool we propose to analyze this situation is the Risk Balancing Frontier (RBF), a portfolio boundary in the risk-return space that identifies all portfolios with minimum VaR given a preset TEV level. We prove that the RBF can be expressed as a combination of three basic portfolios, namely the benchmark, the 'Maximum Sharpe Ratio' and the 'Global Minimum Variance' portfolios; we also study the boundary's main geometric properties, and provide operational details about the computational issues involved. In order to exemplify the practical usage of the RBF for analyzing actual market scenarios, we provide an analysis of the SP100 index before and after the COVID pandemic.

Our approach could be further developed in several directions. For example, introducing management fees or transaction costs would certainly make the analysis more realistic. Other possibilities to consider are to introduce a risk free asset and disallow short selling that corresponds to a severe restriction that often characterizes different fund policies or contracts between managers and investors, but it comes at the cost of making the algebra and the computational aspects much more complex. Finally, the hypothesis of normally distributed returns could be dropped in favor of more general alternatives: this possibility would enrich our analysis by generalizing for skewed and/or leptokurtic distributions of returns but, on the other hand, would require a substantial and complex revision of all the portfolio frontiers that our proposed approach is based on.

Appendix A: The portfolio variance along the RBF

Equation (8) can be re-expressed as

$$\boldsymbol{\omega}^* = \boldsymbol{W}\boldsymbol{x}(\boldsymbol{\omega}^*)$$

where $W = [\omega_B \ \omega_Q \ \omega_C]$ is a $n \times 3$ matrix and $\mathbf{x}(\boldsymbol{\omega}^*)' = [x_1(\boldsymbol{\omega}^*) \ x_2(\boldsymbol{\omega}^*) \ x_3(\boldsymbol{\omega}^*)].$

The variance of each portfolio lying on the RBF is

$$\sigma^{*2} = \boldsymbol{\omega}^{*'} \boldsymbol{\Sigma} \boldsymbol{\omega}^* = \boldsymbol{x}(\boldsymbol{\omega}^*)' \boldsymbol{\Omega} \boldsymbol{x}(\boldsymbol{\omega}^*)$$
(A1)

where the matrix Ω can be obtained as the quadratic form

$$\mathbf{\Omega} = \mathbf{W}' \mathbf{\Sigma} \mathbf{W} = \begin{bmatrix} \sigma_B^2 & \mu_B / b & \sigma_C^2 \\ \mu_B / b & \sigma_Q^2 & \sigma_C^2 \\ \sigma_C^2 & \sigma_C^2 & \sigma_C^2 \end{bmatrix} = \frac{2}{b} \begin{bmatrix} b \sigma_B^2 & \mu_B & \mu_C \\ \mu_B & \mu_Q & \mu_C \\ \mu_C & \mu_C & \mu_C \end{bmatrix}.$$

In order to find the variance-minimizing portfolio along the RBF we need to solve the following problem

$$\min \sigma^{*2} = \mathbf{x}(\boldsymbol{\omega})' \mathbf{\Omega} \mathbf{x}(\boldsymbol{\omega})$$

sub $G[\mathbf{x}(\boldsymbol{\omega})] = 0,$ (A2)

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where

$$G[\mathbf{x}(\boldsymbol{\omega})] = \begin{bmatrix} 1\\0\\0 \end{bmatrix} + \begin{bmatrix} -r(\boldsymbol{\omega},\theta)\\b\\r(\boldsymbol{\omega},\theta) - b \end{bmatrix} \frac{(\boldsymbol{\omega}-\boldsymbol{\omega}_{B})'\boldsymbol{\mu}}{\mathbf{D}(\boldsymbol{\omega},\theta)} - \begin{bmatrix} x_{1}(\boldsymbol{\omega})\\x_{2}(\boldsymbol{\omega})\\x_{3}(\boldsymbol{\omega}) \end{bmatrix}.$$

The problem (A2) consists of minimizing the portfolio variance in a trivariate system where the portfolio weights are restricted to be those obtained in Eq. (9). In this context, the restriction is nonlinear but it always guaranteed that such weights sum up to unity. The Lagrangian is

$$L[\mathbf{x}(\boldsymbol{\omega}), \theta] = \mathbf{x}(\boldsymbol{\omega})' \mathbf{\Omega} \mathbf{x}(\boldsymbol{\omega}) - \boldsymbol{\lambda}' G[\mathbf{x}(\boldsymbol{\omega})],$$

therefore

$$\frac{\partial L[x(\omega),\theta]}{\partial x(\omega)}\Big|_{\omega=\hat{\omega}} = 0 \quad \Rightarrow \quad \Omega x(\hat{\omega}) - G'[x(\hat{\omega})]\lambda = 0, \tag{A3}$$

where $G'[x(\hat{\omega})]$ is the 3 × 3 Jacobian matrix. Since we have

$$\frac{\partial r(\omega,\theta)}{\partial x(\omega)} = -\frac{r(\omega,\theta)}{\sigma^2} \Omega x(\omega), \quad \frac{\partial D(\omega,\theta)}{\partial x(\omega)} = \Delta_1 \frac{r(\omega,\theta)}{\sigma^2} \Omega x(\omega) \text{ and } \frac{\partial (\omega - \omega_B)' \mu}{\partial x(\omega)} = W' \mu,$$

where $\boldsymbol{\omega} = \boldsymbol{W}\boldsymbol{x}(\boldsymbol{\omega})$ and $\boldsymbol{W}'\boldsymbol{\mu} = \left[\mu_B \ \mu_Q \ \mu_C\right]'$, we get

$$G'[x(\omega)] = \begin{bmatrix} -x(\omega)'\Omega \phi[D(\omega,\theta) - \Delta_1 r(\omega,\theta)] - \mu'W \frac{r(\omega,\theta)}{D(\omega,\theta)} \\ -x(\omega)'\Omega \phi b\Delta_1 + \mu'W \frac{b}{D(\omega,\theta)} \\ -x(\omega)'\Omega \phi (d - b\Delta_1) + \mu'W \frac{r(\omega,\theta) - b}{D(\omega,\theta)} \end{bmatrix}' - I_3$$

where $\phi = \frac{(\mu^* - \mu_B)}{D(\omega, \theta)^2} \frac{r(\omega, \theta)}{\sigma^2}$ is a scalar and I_3 is the 3 × 3 identity matrix. Assuming that the matrix Ω is non-singular, from Eq. (A3) the solution is

$$\boldsymbol{x}(\hat{\boldsymbol{\omega}}) = \boldsymbol{\Omega}^{-1} \boldsymbol{G}'[\boldsymbol{x}(\hat{\boldsymbol{\omega}})]\boldsymbol{\lambda},\tag{A4}$$

and therefore, after substituting $G[x(\hat{\omega})]$ into the constraint, we get

$$\hat{\boldsymbol{\lambda}} = \{\boldsymbol{\Omega}^{-1} \boldsymbol{G}'[\boldsymbol{x}(\hat{\boldsymbol{\omega}})]\}^{-1} \boldsymbol{x}(\hat{\boldsymbol{\omega}}) = \boldsymbol{G}'[\boldsymbol{x}(\hat{\boldsymbol{\omega}})]^{-1} \boldsymbol{\Omega} \boldsymbol{x}(\hat{\boldsymbol{\omega}})$$

Since by assumption Ω is positive definite, the existence of the solution (A4) guarantees that the RBF admits a portfolio in which the overall risk is minimized.

Appendix B: Points and Portfolio Weights on the RBF

For each $n \times 1$ vector ω_P containing the portfolio weights, there exists a corresponding point *P* on the (σ_P, μ_P) space. Clearly, given ω_P , the *n*-dimensional column vector of expected returns μ and their covariance matrix Σ , the coordinates of *P* can be easily determined by the usual equations

$$\sigma_P = \sqrt{\omega_P' \Sigma \omega_P}$$
 and $\mu_P = \omega_P' \mu$.

As for the inverse problem, namely finding the portfolio weights given the couple $[\sigma_P \ \mu_P]'$, one would have to solve a system of 2 equations in *n* variables, that obviously has infinitely many solutions. In this Appendix, we describe how to determine the vector of portfolio weights ω_K corresponding to any point *K* that lies on the Risk Balancing Frontier.

All portfolios belonging to the RBF share two main characteristics: on the one hand, they are characterized by the minimum VaR that can be reach for each TEV level and, on the other, they are the tangency points between the linear CVF and the "oval" CTF. The minimum VaR value V_0 can be calculated via the algorithm we introduced at the end of section 2.1; in this context, information is needed on the benchmark portfolio weights ω_B and on T_0 restriction imposed to the TEV. The tangency condition in the (σ_P, μ_P) space implies that there is a single point *K* associated to both measures of risk T_0 and V_0 , and the vector of portfolio weights ω_K corresponds to the solution for the two optimization problems from which the CTF and CVF are defined. In other words, assuming the vector ω_J as a portfolio lying on the oval boundary and the vector ω_{AB} as a portfolio on the linear boundary, *K* is the only point where the equality $\omega_J = \omega_{AB}$ holds.

From the technical point of view, it is sufficient to apply the following results in order to determine the portfolios lying on the RBF:

1. A portfolio belonging to the CTF (and therefore, to the arc $\overline{J_0J_1}$) has equation

$$\boldsymbol{\omega}_{\boldsymbol{J}} = \boldsymbol{\omega}_{\boldsymbol{B}} - \frac{1}{\lambda_2} \boldsymbol{\Sigma}^{-1} (\boldsymbol{\mu} + \lambda_1 \boldsymbol{\iota} + \lambda_3 \boldsymbol{\Sigma} \boldsymbol{\omega}_{\boldsymbol{B}}), \tag{B1}$$

where

$$\lambda_1 = -\frac{\lambda_3 + b}{a}, \quad \lambda_2 = -2\sqrt{\frac{d\delta_B}{4T_0\Delta_2 - y^2}}, \quad \text{and} \quad \lambda_3 = -\frac{1}{\Delta_2}\left(\Delta_1 + \frac{y}{2}\lambda_2\right);$$

the parameters $a, d, \Delta_1, \Delta_2, \delta_B$ are defined in section 2, while $y = \sigma_J^2 - \sigma_B^2 - T_0$ is computed via Eq. (14). (See Appendix C in Jorion 2003, for the complete proof)

2. A portfolio that lies on the CVF (the straight line $\mu_P = z_\theta \sigma_P^2 - V_0$ in the (σ_P, μ_P) space) is defined by the linear combination

$$\omega_{AB} = X \,\omega_C + Y \,\omega_Q + Z \,\omega_B, \tag{B2}$$

where

$$X = \frac{-k_4 + \sqrt{k_4^2 - 4k_3k_5}}{2k_3}, \quad Y = \frac{(k_7 - k_6X)}{k_6 + ad}, \quad \text{and} \quad Z = 1 - X - Y$$

The parameters are

$$\begin{split} k_{3} &= \frac{k_{6}^{2}\sigma_{Q}^{2} + (ad)^{2}\sigma_{B}^{2} + 2adk_{6}\mu_{B}/b}{(k_{6} + ad)^{2}} - \sigma_{C}^{2}, \\ k_{4} &= 2\left[\sigma_{C}^{2} + \frac{-k_{6}k_{7}\sigma_{Q}^{2} + adk_{8}\sigma_{B}^{2} + (k_{6}k_{8} - adk_{7})\mu_{B}/b}{(k_{6} + ad)^{2}}\right], \\ k_{5} &= \frac{k_{7}^{2}\sigma_{Q}^{2} + k_{8}^{2}\sigma_{B}^{2} - (2/b)k_{7}k_{8}\mu_{B}}{(k_{6} + ad)^{2}} - \left(\frac{V_{0} + \mu_{AB}}{z_{\theta}}\right)^{2}, \\ k_{6} &= b(b - a\mu_{B}), \\ k_{7} &= ab(\mu_{AB} - \mu_{B}), \\ k_{8} &= a(b\mu_{AB} - c), \end{split}$$

where *a*, *b*, *c* and *d* are the scalars already defined in section 2, μ_B is the benchmark return, and σ_B^2 , $\sigma_Q^2 = c/b^2$ and $\sigma_C^2 = 1/a$ are the variances of portfolios *B*, *Q*, and *C*. (See Appendix D in Alexander and Baptista 2008, for the proof).

For any given μ , Σ , ω_B and T_0 , each point $K \in \text{RBF}$ has the property that the vectors in Eqs. (B1) and (B2) coincide (the corresponding Value-at-Risk V_0 is a result of the optimization described in subsection 2.1).

A special situation arises for portfolio M, which lies on the Mean-Variance Frontier. In this case the Mutual Fund Separation Theorem (Merton, 1972) establishes that, for any portfolio P lying on the MVF, the portfolio weights can be conveniently obtained via the linear combination

$$\boldsymbol{\omega}_{\boldsymbol{P}} = \psi \,\boldsymbol{\omega}_{\boldsymbol{Q}} + (1 - \psi) \,\boldsymbol{\omega}_{\boldsymbol{C}},\tag{B3}$$

where $\psi = \frac{\mu_P - \mu_C}{\mu_Q - \mu_C}$ and $\mu_Q = c/b$ and $\mu_C = b/a$ are the returns of portfolios Q and C. Equation (B3) requires ω_Q and ω_C already defined before Eq. (8) and does not depend of any portfolio variance. For its computation in portfolio M it sufficient to set the target return $\mu_P = \mu_M$.

Appendix C: Stock returns of the S&P 100

See Table 2.

Table 2Descriptive statistics (in %)

	Stock name	Pre COVID	-19			Post COVI	D-19		
		Mean	St. dev	Min	Max	Mean	St. dev	Min	Max
1	3M Company	-0.018	1.584	-13.860	4.229	0.146	1.708	-7.288	7.352
2	Abbott Laboratories	0.092	1.213	-4.834	3.172	0.166	1.730	-4.869	7.557
3	AbbVie Inc	0.018	1.738	-17.740	3.828	0.154	1.621	-5.682	7.172
4	Accenture	0.161	1.047	-3.942	5.065	0.207	1.890	-7.297	8.742
5	Adobe Inc	0.148	1.478	-4.652	5.082	0.154	2.245	-6.251	8.705
9	Alphabet Inc. (Class A)	0.092	1.469	-7.798	9.185	0.220	1.948	-5.666	8.518
7	Altria Group	0.030	1.540	-7.164	4.034	0.138	1.664	-6.241	4.567
8	Amazon.com	0.071	1.416	-5.532	4.885	0.177	2.097	-7.902	7.631
6	American Express	0.107	1.062	-3.758	4.407	0.200	2.904	-9.515	19.380
10	American International Group	0.110	1.448	-9.465	6.552	0.261	3.261	-11.530	12.350
11	American Tower	0.155	1.130	-3.763	3.269	0.043	1.911	-5.353	9.012
12	Amgen Inc	0.100	1.293	-3.847	5.779	0.089	1.711	-7.067	7.849
13	Apple Inc	0.245	1.634	-10.490	6.610	0.253	2.289	-8.345	9.956
14	AT&T Inc	0.132	1.107	-4.429	4.192	0.041	1.541	-6.326	6.963
15	Bank of America	0.142	1.435	-4.803	6.912	0.240	2.694	-10.580	13.270
16	Berkshire Hathaway	0.043	0.936	-5.650	2.827	0.128	1.424	-7.304	5.881
17	Biogen	-0.010	3.021	-34.570	23.200	-0.047	3.724	-33.080	36.450
18	BlackRock Inc	0.110	1.273	-4.466	3.596	0.215	1.913	-8.167	7.253
19	Boeing Co	0.011	1.804	-7.032	6.063	0.205	4.083	-17.940	17.790
20	Booking Holdings	0.068	1.578	-11.610	6.352	0.210	2.730	-8.732	17.190
21	Bristol-Myers Squibb	0.091	1.625	-14.230	4.898	0.063	1.424	-5.906	6.618
22	Broadcom Inc	0.100	1.845	-9.316	7.915	0.271	2.161	-6.997	7.474

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	Stock name	Pre COVID	-19			Post COVII	D-19		
		Mean	St. dev	Min	Max	Mean	St. dev	Min	Max
23	Capital One Financial Corp	0.118	1.495	-6.438	6.251	0.360	3.471	-12.090	15.630
24	Caterpillar Inc	0.071	1.678	-9.569	5.320	0.276	2.250	-9.112	6.372
25	Charter Communications	0.201	1.334	-2.410	13.270	0.133	1.684	-7.465	6.930
26	Chevron Corporation	0.048	1.140	-5.072	4.510	0.163	2.553	-8.789	10.970
27	Cisco Systems	0.053	1.529	-9.009	6.443	0.118	1.812	-11.860	6.822
28	Citigroup Inc	0.165	1.508	-5.420	5.091	0.225	3.158	-14.360	11.480
29	Colgate-Palmolive	0.068	0.997	-4.097	3.729	0.075	1.135	-2.722	5.078
30	Comcast Corp	0.110	1.182	-3.484	5.345	0.180	1.791	-5.870	6.500
31	ConocoPhillips	0.018	1.729	-5.795	8.665	0.224	3.339	-8.616	13.410
32	Costco Wholesale Corp	0.143	0.994	-2.980	4.963	0.094	1.272	-5.506	5.549
33	CVS Health	0.061	1.594	-8.447	7.186	0.103	1.777	-9.010	5.604
34	Danaher Corporation	0.165	1.254	-3.504	8.178	0.188	1.695	-7.274	5.833
35	Dow Inc	0.068	2.059	-6.306	6.027	0.321	2.829	-10.440	9.053
36	Duke Energy	0.045	0.778	-2.882	2.229	0.084	1.651	-4.361	7.197
37	DuPont de Nemours Inc	-0.066	2.096	-9.681	16.390	0.321	2.446	-8.275	10.480
38	Eli Lilly and Company	0.061	1.289	-4.231	3.258	0.121	2.248	-9.533	14.570
39	Emerson Electric Co	0.106	1.359	-3.806	3.673	0.256	2.185	-8.585	8.433
40	Exelon	0.025	0.964	-4.676	2.489	0.081	2.083	-9.482	10.350
41	Exxon Mobil Corp	0.019	1.132	-4.112	3.621	0.178	2.765	-9.239	11.920
42	Facebook, Inc	0.160	1.710	-7.802	10.270	0.218	2.379	-8.683	7.994
43	FedEx	-0.023	2.016	-13.830	5.179	0.331	2.569	-8.616	11.090

Table 2 continued

	Stock name	Pre COVID	-19			Post COVI	D-19		
		Mean	St. dev	Min	Max	Mean	St. dev	Min	Max
44	Ford Motor Company	0.088	1.686	-7.746	10.210	0.357	2.868	-10.520	11.080
45	General Dynamics	0.053	1.193	-3.576	3.248	0.133	1.867	-6.199	6.333
46	General Electric	0.143	2.485	-11.990	11.020	0.195	3.224	-12.030	13.280
47	General Motors	0.048	1.517	-4.778	6.817	0.390	3.079	-8.149	9.300
48	Gilead Sciences	0.024	1.318	-4.464	4.495	-0.040	1.828	-4.988	9.288
49	Goldman Sachs	0.120	1.451	-4.279	9.115	0.295	2.310	-9.520	8.585
50	Honeywell	0.122	1.076	-4.015	3.718	0.194	1.964	-7.182	8.136
51	Intel Corp	0.102	1.686	-9.422	7.788	0.074	2.535	-17.720	7.644
52	International Business Machines	0.077	1.272	-5.682	8.124	0.091	1.953	-10.430	7.673
53	Johnson & Johnson	0.062	1.027	-6.422	2.994	0.097	1.188	-4.802	4.382
54	JPMorgan Chase & Co	0.143	1.157	-4.241	4.581	0.215	2.412	-8.713	12.700
55	Kraft Heinz	-0.095	2.648	-32.100	12.610	0.202	1.754	-5.244	5.561
56	Linde plc	0.124	1.197	-3.836	4.643	0.191	1.829	-7.270	8.163
57	Lockheed Martin	0.159	1.019	-2.544	5.504	0.043	1.647	-5.052	6.481
58	Lowe's	0.108	1.632	-12.610	9.849	0.310	1.985	-9.368	7.689
59	Mastercard	0.177	1.329	-4.871	4.627	0.151	2.269	-8.462	11.510
60	McDonald's	0.054	0.935	-5.173	2.305	0.126	1.460	-4.440	9.915
61	Medtronic plc	0.106	1.019	-6.662	3.193	0.112	1.933	-7.094	8.918
62	Merck & Co	0.082	1.145	-4.807	3.467	0.013	1.447	-5.618	5.188
63	MetLife Inc	0.092	1.238	-4.489	3.651	0.282	2.699	-9.473	10.450
64	Microsoft	0.177	1.231	-3.748	4.546	0.158	1.862	-6.395	7.174

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MeanSt. devMin65Mondelëz International 0.132 0.953 -3.881 66Morgan Stanley 0.102 1.447 -4.773 67Netflix 0.073 2.152 -10.840 68NextEra Energy 0.1146 0.882 -3.431 69Nike, Inc 0.073 2.152 -10.840 70Nvidia Corporation 0.125 1.290 -6.842 71Oracle Corporation 0.213 2.532 -14.880 73PepsiCo 0.098 0.860 -2.834 74Pfizer Inc 0.009 1.574 -5.229 75Philip Morris International 0.113 1.506 -8.075 76Procter & Gamble 0.132 1.022 -4.357 77Qualcomm 0.132 1.022 -5.402 78Raytheon Technologies 0.134 1.291 -4.553 79Salesforce 0.132 0.132 1.022 -5.402 80Simon Property Group 0.132 1.291 -4.553 82Starbucks Corp 0.132 0.123 -4.435 83T-Mobile US 0.070 1.594 -5.402 84Target Corporation 0.163 0.868 -2.554 85Target Corporation 0.124 1.291 -4.435 85Target Corporation 0.1266 1.971 -5.402 85Stathucks Corp 0.1202 1.916 -6.632 86 <th></th> <th>Stock name</th> <th>Pre COVID</th> <th>-19</th> <th></th> <th></th> <th>Post COVI</th> <th>D-19</th> <th></th> <th></th>		Stock name	Pre COVID	-19			Post COVI	D-19		
65Mondelēz International 0.132 0.953 -3.881 66Morgan Stanley 0.102 1.447 -4.773 67Netflix 0.073 2.152 -10.840 68NextEra Energy 0.146 0.882 -3.431 69Nike, Inc 0.125 1.290 -6.842 70Nvidia Corporation 0.125 1.290 -6.842 71Oracle Corporation 0.213 2.532 -14.880 73PayPal 0.090 1.574 -5.229 74Pfizer Inc 0.090 1.574 -5.239 75Philip Morris International 0.113 1.206 -8.075 76Procter & Gamble 0.113 1.506 -4.357 77Qualcomm 0.134 1.291 -11.490 78Raytheon Technologies 0.134 1.291 -4.553 81Southern Company 0.163 0.868 -2.554 82Simon Property Group 0.163 0.163 0.868 -2.554 83T-Mobile US 0.1070 1.594 -5.402 84Target Corpariton 0.163 0.163 0.868 -2.554 85Target Corpariton 0.163 0.166 -4.435 84Target Corpariton 0.163 0.166 -4.435 85Target Corpariton 0.166 -1.971 -4.435 86Target Corporation 0.166 -1.971 -4.435 87Target Corporation<			Mean	St. dev	Min	Max	Mean	St. dev	Min	Max
66Morgan Stanley 0.102 1.447 -4.773 67Netflix 0.073 2.152 -10.840 68NextEra Energy 0.1146 0.882 -3.431 69Nike, Inc 0.125 1.290 -6.842 70Nvidia Corporation 0.125 1.290 -6.842 71Oracle Corporation 0.068 1.226 -4.357 72PayPal 0.090 1.574 -5.229 73PepsiCo 0.090 1.574 -5.229 74Pfizer Inc 0.090 1.574 -5.239 75Philip Morris International 0.113 1.506 -8.075 76Procter & Gamble 0.132 1.022 -3.952 77Qualcomm 0.132 1.022 -3.952 78Raytheon Technologies 0.133 1.291 -11.490 78Salesforce 0.132 1.291 -4.553 80Simon Property Group 0.180 2.391 -11.490 81Southern Company 0.163 0.868 -2.554 82Starbucks Corp 0.1020 1.116 -4.435 83T-Mobile US 0.163 0.266 1.971 -5.402 84Target Corporation 0.266 1.971 -5.402 85Tesla, Inc 0.116 0.266 -4.435 84Target Corporation 0.266 1.971 -5.402 85Target Corporation 0.126 -6.6329 -4.43	65	Mondelēz International	0.132	0.953	-3.881	5.441	0.068	1.250	-4.980	4.676
57 Netflix 0.073 2.152 -10.840 58 NextEra Energy 0.146 0.882 -3.431 59 Nike, Inc 0.125 1.290 -6.842 70 Nvidia Corporation 0.125 1.290 -6.842 71 Oracle Corporation 0.213 2.532 -14.880 73 PayPal 0.090 1.574 -5.229 74 Pfizer 0.090 1.574 -5.233 75 Philip Morris International 0.0113 1.506 -8.075 75 Philip Morris International 0.113 1.506 -8.075 76 Procter & Gamble 0.132 1.022 -3.952 77 Qualcomm 0.134 1.291 -11.490 78 Raytheon Technologies 0.134 1.291 -4.553 79 Salesforce 0.134 1.291 -4.553 70 Qualcomm 0.163 0.163 -4.455 71 Qualcompany 0.1134 1.291 -4.553 73 Salesforce 0.070	56	Morgan Stanley	0.102	1.447	-4.773	4.207	0.327	2.427	-8.841	8.925
58 NextEra Energy 0.146 0.882 -3.431 59 Nike, Inc 0.125 1.290 -6.842 71 Oracle Corporation 0.213 2.532 -14.880 71 Oracle Corporation 0.008 1.226 -4.357 72 PayPal 0.090 1.574 -5.229 73 PepsiCo 0.098 0.860 -2.834 74 Pfizer Inc 0.098 0.860 -2.834 75 Philip Morris International 0.113 1.506 -8.075 76 Procter & Gamble 0.132 1.022 -3.952 77 Qualcomm 0.132 1.022 -3.952 77 Qualcomm 0.134 1.291 -4.553 78 Raytheon Technologies 0.134 1.291 -4.455 78 Raytheon Technologies 0.134 1.291 -4.455 79 Salesforce 0.134 1.291 -4.455 70 Salesforce 0.0	57	Netflix	0.073	2.152	-10.840	9.279	0.126	2.661	-8.985	15.580
59 Nike, Inc 0.125 1.290 -6.842 70 Nvidia Corporation 0.213 2.532 -14.880 71 Oracle Corporation 0.068 1.226 -4.357 72 PayPal 0.090 1.574 -5.229 73 PepsiCo 0.098 0.860 -2.834 74 Pfizer Inc 0.093 0.860 -2.834 75 Philip Morris International 0.113 1.506 -8.075 76 Procter & Gamble 0.132 1.022 -3.952 77 Qualcomm 0.132 1.022 -3.952 78 Raytheon Technologies 0.134 1.291 -4.553 79 Qualcomm 0.180 2.391 -11.490 78 Raytheon Technologies 0.134 1.291 -4.553 79 Salesforce 0.070 1.594 -5.402 80 Simon Property Group 0.163 0.868 -2.554 81 Southern Company 0.163 0.868 -2.554 82 Starbucks Corp	58	NextEra Energy	0.146	0.882	-3.431	3.058	0.095	1.902	-9.767	5.644
70Nvidia Corporation 0.213 2.532 -14.880 71Oracle Corporation 0.068 1.226 -4.357 72PayPal 0.090 1.574 -5.229 73PepsiCo 0.098 0.860 -2.834 74Pfizer Inc -0.024 1.186 -6.632 75Philip Morris International 0.113 1.506 -8.075 76Procter & Gamble 0.132 1.022 -3.952 77Qualcomm 0.132 1.022 -3.952 78Raytheon Technologies 0.134 1.291 -11.490 78Raytheon Technologies 0.134 1.291 -4.553 79Salesforce 0.070 1.594 -5.402 80Simon Property Group -0.020 1.116 -4.105 81Southern Company 0.163 0.868 -2.554 82Starbucks Corp 0.1020 1.116 -4.435 83T-Mobile US 0.071 1.268 -4.372 84Target Corporation 0.266 1.971 -5.818 85Tesla, Inc 0.116 3.042 -14.630	59	Nike, Inc	0.125	1.290	-6.842	4.588	0.185	1.886	-7.930	8.399
1Oracle Corporation 0.068 1.226 -4.357 22PayPal 0.090 1.574 -5.229 33PepsiCo 0.098 0.860 -2.834 44Pfizer Inc -0.024 1.186 -6.632 55Philip Morris International 0.113 1.506 -8.075 66Procter & Gamble 0.132 1.022 -3.952 77Qualcomm 0.132 1.022 -3.952 88Raytheon Technologies 0.134 1.291 -11.490 80Simon Property Group 0.163 0.868 -5.402 81Southern Company 0.163 0.868 -2.554 82Starbucks Corp 0.163 0.868 -2.554 83T-Mobile US 0.128 1.116 -4.105 84Target Corporation 0.266 1.971 -5.818 85Target Corporation 0.266 1.971 -5.818 84Target Corporation 0.2166 1.971 -5.818	0,	Nvidia Corporation	0.213	2.532	-14.880	7.002	0.271	2.878	-9.736	9.568
72 PayPal 0.090 1.574 -5.229 73 PepsiCo 0.098 0.860 -5.234 74 Pfrizer Inc -0.024 1.186 -6.632 75 Philip Morris International 0.113 1.506 -8.075 76 Procter & Gamble 0.132 1.022 -3.952 77 Qualcomm 0.180 2.391 -11.490 78 Raytheon Technologies 0.134 1.291 -4.553 80 Salesforce 0.070 1.594 -5.402 81 Southern Company 0.163 0.868 -2.554 82 Starbucks Corp 0.103 0.163 0.4.105 83 T-Mobile US 0.1020 1.116 -4.105 84 Target Corporation 0.128 1.391 -4.355 85 T-Mobile US 0.071 1.268 -4.372 86 Target Corporation 0.116 3.042 -14.630	1	Oracle Corporation	0.068	1.226	-4.357	7.864	0.149	1.545	-6.754	6.434
73 PepsiCo -0.098 0.860 -2.834 74 Pfizer Inc -0.024 1.186 -6.632 75 Philip Morris International 0.113 1.506 -8.075 76 Procter & Gamble 0.113 1.506 -8.075 77 Qualcomm 0.132 1.022 -3.952 78 Raytheon Technologies 0.134 1.291 -11.490 78 Raytheon Technologies 0.134 1.291 -4.553 79 Salesforce 0.070 1.594 -5.402 80 Simon Property Group 0.163 0.868 -2.554 81 Southern Company 0.163 0.868 -2.554 82 Starbucks Corp 0.163 0.868 -2.554 83 T-Mobile US 0.1071 1.268 -4.435 84 Target Corporation 0.266 1.971 -5.818 85 Tesla, Inc 0.2116 3.042 -14.630	12	PayPal	060.0	1.574	-5.229	8.211	0.357	2.788	-9.303	13.110
14 Pfizer Inc -0.024 1.186 -6.632 15 Philip Morris International 0.113 1.506 -8.075 17 Qualcomm 0.132 1.022 -3.952 17 Qualcomm 0.132 1.022 -3.952 17 Qualcomm 0.132 1.022 -3.952 18 Raytheon Technologies 0.134 1.291 -11.490 18 Raytheon Technologies 0.134 1.291 -4.553 10 Salesforce 0.070 1.594 -5.402 11 Southern Company 0.163 0.868 -2.554 11 Southern Company 0.163 0.868 -2.554 12 Southern Company 0.163 0.868 -2.554 13 Southern Company 0.163 0.868 -2.554 14 Target Corporation 0.116 1.201 -4.372 15 Target Corporation 0.266 1.971 -5.818 15 Tesla, Inc 0.116 3.042 -14.630 16 3.042	13	PepsiCo	0.098	0.860	-2.834	3.689	0.074	1.270	-4.803	5.579
5 Philip Morris International 0.113 1.506 -8.075 6 Procter & Gamble 0.132 1.022 -3.952 7 Qualcomm 0.132 1.022 -3.952 8 Raytheon Technologies 0.134 1.291 -11.490 8 Raytheon Technologies 0.134 1.291 -4.553 9 Salesforce 0.070 1.594 -5.402 8 Simon Property Group 0.0670 1.516 -4.105 9 Simon Property Group 0.163 0.868 -2.554 8 Southern Company 0.163 0.868 -2.554 8 T-Mobile US 0.1128 1.189 -4.435 8 Target Corporation 0.266 1.971 -5.818 8 Tesla, Inc 0.116 3.042 -14.630	4	Pfizer Inc	-0.024	1.186	-6.632	3.089	0.076	1.669	-7.574	7.411
6 Procter & Gamble 0.132 1.022 -3.952 7 Qualcomm 0.180 2.391 -11.490 8 Raytheon Technologies 0.134 1.291 -4.553 9 Salesforce 0.070 1.594 -5.402 0 Simon Property Group 0.0163 0.868 -2.554 1 Southern Company 0.163 0.868 -2.554 2 Starbucks Corp 0.163 0.868 -2.554 3 T-Mobile US 0.128 1.189 -4.435 44 Target Corporation 0.266 1.971 -5.818 55 Tesla, Inc 0.116 3.042 -14.630	'5	Philip Morris International	0.113	1.506	-8.075	7.897	0.098	1.589	-6.144	4.595
7 Qualcomm 0.180 2.391 -11.490 8 Raytheon Technologies 0.134 1.291 -4.553 9 Salestorce 0.070 1.594 -5.402 80 Simon Property Group -0.020 1.116 -4.105 81 Southern Company 0.163 0.868 -2.554 82 Starbucks Corp 0.128 1.189 -4.435 83 T-Mobile US 0.128 1.189 -4.435 84 Target Corporation 0.266 1.971 -5.818 85 Tesla, Inc 0.116 3.042 -14.630	9,	Procter & Gamble	0.132	1.022	-3.952	4.750	0.089	1.158	-4.372	4.534
8 Raytheon Technologies 0.134 1.291 -4.553 9 Salesforce 0.070 1.594 -5.402 80 Simon Property Group 0.070 1.594 -5.402 81 Southern Company 0.163 0.868 -2.554 82 Starbucks Corp 0.128 1.189 -4.435 83 T-Mobile US 0.071 1.268 -4.372 84 Target Corporation 0.266 1.971 -5.818 85 Tesla, Inc 0.116 3.042 -14.630	L	Qualcomm	0.180	2.391	-11.490	20.870	0.266	2.650	-9.244	14.170
79 Salesforce 0.070 1.594 -5.402 80 Simon Property Group -0.020 1.116 -4.105 81 Southern Company 0.163 0.868 -2.554 82 Starbucks Corp 0.128 1.189 -4.435 83 T-Mobile US 0.071 1.268 -4.372 84 Target Corporation 0.266 1.971 -5.818 85 Tesla, Inc 0.116 3.042 -14.630	18	Raytheon Technologies	0.134	1.291	-4.553	5.244	0.112	2.784	-8.404	14.220
80 Simon Property Group -0.020 1.116 -4.105 81 Southern Company 0.163 0.868 -2.554 82 Starbucks Corp 0.128 1.189 -4.435 83 T-Mobile US 0.071 1.268 -4.372 84 Target Corporation 0.266 1.971 -5.818 85 Tesla, Inc 0.116 3.042 -14.630	6/	Salesforce	0.070	1.594	-5.402	5.636	0.148	2.708	-8.908	23.150
81 Southern Company 0.163 0.868 -2.554 82 Starbucks Corp 0.128 1.189 -4.435 83 T-Mobile US 0.071 1.268 -4.372 84 Target Corporation 0.266 1.971 -5.818 85 Tesla, Inc 0.116 3.042 -14.630	80	Simon Property Group	-0.020	1.116	-4.105	4.499	0.300	4.438	-15.380	24.580
22 Starbucks Corp 0.128 1.189 -4.435 33 T-Mobile US 0.071 1.268 -4.372 34 Target Corporation 0.266 1.971 -5.818 55 Tesla, Inc 0.116 3.042 -14.630	31	Southern Company	0.163	0.868	-2.554	2.807	0.070	1.769	-7.675	9.717
33 T-Mobile US 0.071 1.268 -4.372 34 Target Corporation 0.266 1.971 -5.818 55 Tesla, Inc 0.116 3.042 -14.630	32	Starbucks Corp	0.128	1.189	-4.435	8.559	0.202	1.953	-8.502	7.249
74 Target Corporation 0.266 1.971 -5.818 55 Tesla, Inc 0.116 3.042 -14.630	33	T-Mobile US	0.071	1.268	-4.372	5.289	0.154	1.853	-6.395	9.574
25 Tesla, Inc 0.116 3.042 -14.630	\$4	Target Corporation	0.266	1.971	-5.818	18.590	0.297	1.783	-7.011	11.910
	35	Tesla, Inc	0.116	3.042	-14.630	16.270	0.710	4.739	-23.650	17.930
86 Texas Instruments 0.129 1.663 –7.776	36	Texas Instruments	0.129	1.663	-7.776	7.174	0.255	2.021	-5.305	8.601

Table 2 continued

	Stock name	Pre COVID-	-19			Post COVII	D-19		
		Mean	St. dev	Min	Max	Mean	St. dev	Min	Max
87	The Bank of New York Mellon	0.032	1.412	-10.010	5.538	0.143	2.251	-7.545	11.030
88	The Coca-Cola Company	0.076	1.062	-8.813	5.895	0.080	1.590	-6.544	6.278
89	The Home Depot	0.102	1.131	-5.592	4.301	0.197	1.587	-6.068	6.829
06	The Walt Disney Company	0.114	1.378	-5.067	10.930	0.248	2.323	-8.130	12.750
91	Thermo Fisher Scientific	0.153	1.397	-6.144	5.518	0.183	1.888	-8.432	7.438
92	U.S. Bancorp	0.107	1.010	-4.389	2.876	0.197	2.877	-8.433	11.990
93	Union Pacific Corporation	0.113	1.518	-6.243	8.367	0.179	1.810	-7.171	6.482
94	United Parcel Service	0.085	1.504	-8.476	8.308	0.241	2.054	-9.228	13.430
95	UnitedHealth Group	0.079	1.559	-5.321	7.844	0.159	1.853	-7.475	9.835
96	Verizon Communications	0.051	0.986	-4.462	3.667	0.047	1.103	-3.218	5.112
76	Visa Inc	0.136	1.121	-4.945	4.218	0.107	1.894	-6.439	10.960
98	Walgreens Boots Alliance	-0.043	1.718	-13.700	5.605	0.087	2.468	-10.130	7.213
66	Walmart	0.101	0.889	-3.327	5.932	0.075	1.400	-6.700	6.559
100	Wells Fargo	0.068	1.227	-4.426	3.696	0.130	3.104	-10.350	10.020
В	S&P 100	0.098	0.797	-3.106	3.487	0.160	1.310	-5.853	6.438

Appendix D: The Constrained Mean-TEV Frontier and the Fixed VaR-TEV Frontier

This Appendix contains a brief geometric illustration of the scenarios for the Constrained Mean-TEV Frontier (CMTF) by Alexander and Baptista (2008) and the FVTF by Palomba and Riccetti (2012) arising from different VaR restrictions. The Constrained Mean-TEV Frontier (CMTF) is a portfolio boundary satisfying the VaR constraint, while the TEV is kept at its minimum value (Roll, 1992). The FVTF considers the CTF as well.

In general, based on different VaR bounds, the CMTF could be

- (a) an empty set if the CVF lies to the left of the MVF, i.e. in the set of inadmissible portfolios;
- (b) a single admissible portfolio when the CVF is tangent to the MVF;
- (c) a segment, if the CVF crosses the MVF but not the MTF (but may be tangent to the MTF);
- (d) an arc, consecutive to two segments, if the CVF crosses both the MVF and the MTF.

Assigning a VaR bound to each scenario, the FVTF could be

An empty set in three cases:

- in case (a) above;
- in case (b) above, when the tangency between the CVF and the MVF does not satisfy the TEV restriction;
- in case (c) above, when the CVF crosses the MVF only.

A single portfolio when the CVF is tangent to the CTF (portfolio K, where TEV = T_0 and VaR = V_0).

A closed and bounded set in several cases:

- when the CVF crosses the CTF given by the segment and the left arc identified by the two intersections;
- when the CVF crosses all the other frontiers. This boundary have a horseshoe-like shape: the linear frontier crosses both the CTF and the MTF thus defining two arcs on the left whose endpoints are joined by two segments;
- same as above, but the straight line passes through (at least) one intersection between the oval and the hyperbolic boundaries;
- where the set is given by the two left arcs defined by the two intersections between the CTF and the MTF. In this case the VaR rvlimit is not binding.

Clearly, an empty FVTF indicates that no admissible portfolio can satisfy the joint limits on risk indicators, so these limits are incompatible. Otherwise, inside this frontier, the asset manager has to face a trade-off: she can try to reduce the VaR via a riskier active strategy that enlarges the TEV or try to reduce the relative risk, but this implies a higher VaR near to that of the selected benchmark. Figure 8 shows the various scenarios in the (σ_P , μ_P) space.



Fig. 8 CMTF and FVTF for different VaR bounds

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Availability of data, materials and code http://utenti.dea.univpm.it/palomba/TEVaR/

Declarations

Conflict of interest/Conflict of interest The authors declare no Conflict of interest.

Ethics approval Not applicable.

Consent to participate Not applicable.

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